# Aggarwal College Ballabgarh

A Post Graduate Co-educational College (Affiliated to M. D. University, Rohtak) NAAC Accredited 'A' Grade (CGPA: 3.40)

## **Advanced Diploma in Retail Management**

Duration	2 Years
<b>Course Code</b>	Course Name
BVRM-101	English
BVRM -102	Basics of marketing
BVRM -103	Fundamentals of Customer Services
BVRM -104	Basics of Retailing
BVRM -105	Project Work (Safety methods at work Place)
BVRM-106	Computer Practical-I (MS-Office)
BVRM -107	Computer Application in Retail Business
BVRM -108	Fundamental of Accounting
BVRM -109	Environmental Studies
BVRM -110	Business organisation and management
BVRM -111	Project Work (Health and Hygiene at work place)
BVRM -112	Store Operations-I
BVRM -201	Business communication
BVRM -202	Basic Maths and Statistics
BVRM -203	Customer Relationship Management
BVRM -204	Retail Management
BVRM -205	Project Work (customer needs and satisfaction)
BVRM -206	Computer Practical-II-Ms- PowerPoint& Internet)
BVRM -207	Business Economics
BVRM -208	Human Resources Management
BVRM -209	Supply Chain Management
BVRM-210	Consumer Behaviour
BVRM -211	Project Work
BVRM -212	Store Operations-II
	( Including Warehouse )

## **BVRM -101: ENGLISH**

External Marks: 60 Internal Marks: 40 Time: 3 hours

Total Credits as per Qualification pack: 5

**Note:** Examiner will be required to set NINE questions in all. Question Number 1 will consist of total 10 parts (short-answer type questions) covering the entire syllabus and will carry 20 marks. In addition to the compulsory question there will be four units i.e. Unit-I to Unit-IV. Examiner will set two questions from each Unit of the syllabus and each question will carry 10 marks. Student will be required to attempt FIVE questions in all. Question Number 1 will be compulsory. In addition to compulsory question, student will have to attempt four more questions selecting one question from each Unit.

## **Objective:**

- 1. To make the students conversant and fluent in English
- 2.RAS/ NO114 To Process credit applications for purchases
- 3. RAS/ NO126To help customers choose right products
- 4. RAS/ NO130To create a positive image of self and organisation in the customers mind
  - 5.RAS/ NO132 To resolve customer concerns
  - 6. RAS/ NO134 To improve customer relationship
  - 7. RAS/NO 137 To work effectively in your team
  - 8. RAS/NO 138 To work effectively in your organisation

#### UNIT I

Tenses, Auxiliaries, Subject-Verb Concord, , Conjunction, Preposition, Articles.

#### IINIT II

Synonyms/Antonyms, Homophones, Prefix, Suffix, One Word Substitution.

#### UNIT III

Translation (Hindi to English),Retranslation(English to Hindi)Curriculum Vitae, Paragraph Writing on current and business issues.

## **UNIT IV**

Comprehension, , Dialogues Writing, Voices, Narration

#### **SUGGESTED READINGS:**

- 1. Communication Skills in English by D.G. Saxena & Kuntal Tamang
- 2. Word Power Made Easy by Norman Lewis
- 3. Remedial English *Grammar* by *Frederick T. Wood*
- 4. Intermediate Grammar Usage & Composition by Tickoo M.L.

Note: Latest and additional good books may be suggested and added from time to time.

#### **BVRM-102 BASICS OF MARKETING**

External Marks: 60 Internal Marks: 40 Time: 3 hours

Total Credits as per Qualification pack: 5

**Note:** Examiner will be required to set NINE questions in all. Question Number 1 will consist of total 10 parts (short-answer type questions) covering the entire syllabus and will carry 20 marks. In addition to the compulsory question there will be four units i.e. Unit-I to Unit-IV. Examiner will set two questions from each Unit of the syllabus and each question will carry 10 marks. Student will be required to attempt FIVE questions in all. Question Number 1 will be compulsory. In addition to compulsory question, student will have to attempt four more questions selecting one question from each Unit.

**Objective: 1.**To help students to understand the concept of marketing and its applications

- 2. To expose the students to the latest trends in marketing.
  - 3. RAS/NO 135 to monitor and solve service problems
  - 4. RAS/NO 136 to promote continuous improvement in service
  - 5. RAS/NO 128 to maximise sales of goods & services
- 6. RAS/NO 127 to provide specialist support to customers facilitating purchases
  - 7.RAS/NO 133 To organise the delivery of reliable service

#### Unit I

Introduction to Marketing: Meaning, Definition, Nature, Scope,Importance, difference between sales and marketing, The Holistic marketing, Target marketing.

#### Unit II

Marketing Environment: Components of modern marketing information system, analysing the marketing environment- Micro and Macro, Demand forecasting –need and techniques

## **Unit III**

Consumer markets, Factors influencing consumer behaviour, buying decision process, analysing business markets- the procurement process

#### **Unit IV**

Market Segmentation: Bases for Market Segmentation, Market Targeting Strategies, designing and managing marketing channels, marketing mix

#### **SUGGESTED READINGS:**

- 1. Philip Kotler Marketing Management
- 2. J.C. Gandhi Marketing Management
- 3. William M. Pride and O.C. Ferrell Marketing.

Note: Latest and additional good books may be suggested and added from time to time.

## **BVRM -103: FUNDAMENTALS OF CUSTOMER SERVICE**

External Marks: 60 Internal Marks: 40

Time: 3 hours

Total Credits as per Qualification pack: 5

**Note:** Examiner will be required to set NINE questions in all. Question Number 1 will consist of total 10 parts (short-answer type questions) covering the entire syllabus and will carry 20 marks. In addition to the compulsory question there will be four units i.e. Unit-I to Unit-IV. Examiner will set two questions from each Unit of the syllabus and each question will carry 10 marks. Student will be required to attempt FIVE questions in all. Question Number 1 will be compulsory. In addition to compulsory question, student will have to attempt four more questions selecting one question from each Unit.

**Objective:** 1.To help students understand the critical need for service orientation in the current business scenario.

- 2. RAS/ NO126 To help customers chooseright products
- 3. RAS/ NO130To create a positive image of self and organisation in the customers mind
  - 4.RAS/ NO132 To resolve customer concerns
  - 5. RAS/ NO134 To improve customer relationship
  - 6. RAS/NO 137 To work effectively in your team
  - 7. RAS/NO 138 To work effectively in your organisation
  - 8. RAS/NO 125 to demonstrate products to customers.
  - 9. RAS/NO 135 to monitor and solve service problems
  - 10. RAS/NO 136 to promote continuous improvement in service
  - 11.RAS/NO 128 to maximise sales of goods & services
  - 12. AS/NO 127 to provide specialist support to customers facilitating purchases
  - 13. RAS/NO 133 to organise the delivery of reliable service
  - 14. RAS/NO 129 to provide personalised sales & post- sales service support

#### Unit I

Focus on Customers: Understanding the Customers, Understanding Customer Service, Service Triangle, Benefits of Exceptional Customer Service, Customer Delight, First Impressions, and Perception vs. Reality.

#### Unit II

Scanning Environmental and Cultural Influences: Environmental and Cultural Influences on Customer Behaviour, creating, delivering and sustaining value

#### Unit III

Building Customer Relationship: Why do People do Business with you, Ways to Address Human Needs, Building Relationships through Valuing the Customer, Building Rapport, Emotional Bank Account, the Value Equation.

## **Unit IV**

Empathy, Empathy vs. Sympathy, Problem Solving, Customer Interaction Cycle. Communication Styles: Three Main Styles. (Aggressive, Passive and Assertive), Disagreement Process, Selective Agreement, Benefits of Assertive Communication

#### **SUGGESTED READINGS:**

- 1. Peeru Mohammed: Customer Relationship Management
- 2. Grover S K: Marketing: A Strategic Orientation
- 3. P. Kotler: Marketing Management
- 4. R. Saxena: Marketing Management
- 5. Stanton: Marketing Management

Note: Latest and additional good books may be suggested and added from time to time.

## **BVRM-104: BASICS OF RETAILING**

External Marks: 60 Internal Marks: 40

Time: 3 hours **Total Credits as per Qualification pack: 5** 

**Note:** Examiner will be required to set NINE questions in all. Question Number 1 will consist of total 10 parts (short-answer type questions) covering the entire syllabus and will carry 20 marks. In addition to the compulsory question there will be four units i.e. Unit-I to Unit-IV. Examiner will set two questions from each Unit of the syllabus and each question will carry 10 marks. Student will be required to attempt FIVE questions in all. Question Number 1 will be compulsory. In addition to compulsory question, student will have to attempt four more questions selecting one question from each Unit.

**Objectives:** 1. to get known to the students about prevailing, past and future scenario of retailing in India.

- 2. RAS/NO 125 to demonstrate products to customers.
- 3. RAS/ NO126 To help customers chooseright products
- 4. RAS/ NO130To create a positive image of self and organisation in the customers mind
  - 5.RAS/ NO132 To resolve customer concerns
  - 6. RAS/ NO134 To improve customer relationship
  - 7. RAS/NO 137 To work effectively in your team
  - 8. RAS/NO 138 To work effectively in your organisation
  - 9.RAS/NO 135 to monitor and solve service problems
  - 10.RAS/NO 136 to promote continuous improvement in service
  - 11.RAS/NO 128 to maximise sales of goods & services
  - 12. RAS/NO 127 to provide specialist support to customers facilitating purchases
  - 13.RAS/NO 133 to organise the delivery of reliable service
  - 14. RAS/NO 146 to organise the display at the store
  - 15. RAS/NO139 to plan visual merchandising

## Unit – I

Introduction – Meaning, nature, scope,importance,growth and present size. Career options in retailing, Technology induction in retailing, future of retailing in India,

## Unit – II

Types of retailing: stores classified by owners, stores classified by merchandising categories. Retailing formats, cash and carry business; Retailing models- franchiser franchisee, directly owned; wheel of retailing and retailing life cycle; cooperation and conflict with other retailers.

## **Unit-III**

Retail planning- importance and process; developing retailing strategies: objectives, action plans, pricing strategies and location strategies, visual merchandising and displays

## Unit - IV

Retail Selling Skills: Pre-Check, Opening the Sale, Probing, Demonstration, Trial, Handling Objections, Closing, Confirmations & Invitations. Retail Audits, Online Retailing, changing role of retailing in globalised world

## **SUGGESTED READINGS:**

- 1. Swapna Pradhan, Retailing Management, Tata Mc Graw Hill Publishing Company, New Delhi
- 2. Barry Berman, Joel R. Evans, Retail Management, Pearson Education
- 3. A. J. Lamba, The Art of Retailing, Tata McGraw Hill Publishing Co. Ltd. New Delhi

**Note:** Latest and additional good books may be suggested and added from time to time.

## **BVRM-105:PROJECT WORK**

Max Marks: 100 Total Credits as per Qualification pack: 5

**Objectives:** 1. To learn students the practical tactics of retail business

- 2. RAS/NO 114 to process credit applications for purchases
- 3. RAS/NO 120 to keep store secure
- 4. RAS/NO to help maintain healthy and safety
- 5. RAS/NO 127 to provide specialist support to customers facilitating purchases
- 6. RAS/NO 128 to maximise sales of goods & services
- 7. RAS/NO 133 to organise the delivery of reliable service

Projects Based on Classification and Overview of Various Departments in Any Retail Set up,. Fundamentals of Retailing Operations, Foot falls, Conversion Rate, Basket size, Calculation of sales, Margins, Break-even point of a Retail business, Pre opening set up of a retail business, Divisions of organised Retail, Negotiations.

Foot falls:Location, Advertising, Brand, past experience

**Conversion Rate:** Right category, Right Brand, Right Price, Right quantity

**Basket size:**Fill Rate, Store arrangement, Discount,Up selling, Tagging, Customer Care, Plano gram

**Pre-opening Depts.**: Purchase, Inspection, Masters Preparation, Schemes, Transportation, Rejections, Accounts and Finance.

Categories/Divisions in a Retail business: Food Items, Non-Food Items, Garments

**Negotiations:** Margin-Mark down, Delivery Time, Payment Terms, Freight & Insurance, Rejections, Damages, Expiries, Cash Discount, Display, Advisors, Testers, Quantity Based Inventories & Schemes, preparing purchase order,

**Store security, Maintaining health and safety:** measures of stores safety to be adopted, techniques and methods to keep employees healthy and safety measures in store.

## **BVRM -106: COMPUTER PRACTICALS-I (MS Office)**

Max. Marks: 100 Total Credits as per Qualification pack: 5

## **PRACTICAL**

**Objective:** To enhance the knowledge about the usage of the Computer and IT in retail business

#### I - MS WORD

- 1. Type Chairman's speech/ Auditor's report / Minutes/ Agenda and perform the following operations: Bold, Underline, Font Size, style, Background color, Text color, Line spacing, Spell Check, Alignment, Header & Footer, Inserting pages and page numbers, Find and Replace.
- 2. Prepare an invitation for the college function using Text Boxes and Clip Arts.
- 3. Design an Invoice and Account Sales by using Drawing Tool Bar, Clip Art, Word Art, Symbols, Borders and Shading.
- 4. Prepare a Class Time Table and perform the following operations: Inserting the Table, Data Entry, Alignment of Rows and Columns, Inserting and Deleting the Rows and Columns and Change of Table Format.
- 5. Prepare a Shareholders meeting letter for 10 members using mail merge operation.
- 6. Prepare Bio-Data by using Wizard/ Templates.

#### II- MS-EXCEL

1.Applications of a Spreadsheet; Advantages of an Spreadsheet; Features of Excel; Rows, Columns, Cell, Menus, Creating worksheet, Formatting, Printing, establishing worksheet links, Table creating and printing graphs, Macros, Using Built-in-functions.

## **BVRM -107: COMPUTER APPLICATION IN RETAIL BUSINESS**

External Marks: 60 Internal Marks: 40 Time: 3 hours

## Total Credits as per Qualification pack: 5

**Note:** Examiner will be required to set NINE questions in all. Question Number 1 will consist of total 10 parts (short-answer type questions) covering the entire syllabus and will carry 20 marks. In addition to the compulsory question there will be four units i.e. Unit-I to Unit-IV. Examiner will set two questions from each Unit of the syllabus and each question will carry 10 marks. Student will be required to attempt FIVE questions in all. Question Number 1 will be compulsory. In addition to compulsory question, student will have to attempt four more questions selecting one question from each Unit.

**Objective:** To enhance the knowledge about the usage of the MIS in retail business

#### Unit I

Introduction: Managing in Information Age, Evolution of IT Management, Types of Information Systems, Internet Based Business Systems, Value Chain Reconstruction for E-Business, IT Management Challenges and Issues, Critical Success Factors for IT Managers.

#### Unit II

Hardware Software and Communication: Computing Hierarchy, Input – Output, Technologies, Hardware Issues, System Architecture, Operating Systems, Network Operating Systems, Grid Computing, Mobile Computing, Ubiquitous Computing, Application Programming, Managing Application Development, Data Resources, Managing Data Resources, Problem of Change and Recovery.

#### **Unit III**

IT Applications: Enterprise Resource Planning, Enterprise System, Expert System, Decision Support System, Neural Networks, Executive Information System, Customer Relationship Management System, Supply Chain Management Systems, Knowledge Management, Data Warehousing, Data Mining, Virtual Reality, E-Business and Alternatives, E-Business Expectations and Customer Satisfaction.

#### **Unit IV**

Retail Information Systems: Approaches to EPOS, Auto Identification, Data Capture and Product Marking, Payments System at POS, Smart Cards, EPOS Products and Supplier, Managing Retail through Technology, Approaches to EPOS.

#### **SUGGESTED READINGS:**

- 1. Garroll W. Frenzel Johne. Frenzel, Management of Information Technology, Thomson Course Technology, Boston, 2004.
- 2. Henry C. Lucas. Jr, Information Technology Strategic Decision Making for Managers, John Wiley & Sons (Asia) Pvt. Ltd., Singapore, 2005.

- 3. Efraim Turban, R. Kelly Rainer Jr, Richard E. Potter, Introduction to Information Technology, John Wiley & Sons, (Asia) Pvt. Ltd. Singapore, 2004.
- 4. Swapna Pradhan, Retailing Management, Tata Mc Graw Hill Publishing Company, New Delhi 5 Barry Merman, Joel R. Evans, Retail Management, Pearson Education.

#### **BVRM-108 FUNDAMENTAL OF ACCOUNTING**

External Marks: 60 Internal Marks: 40 Time: 3 hours

Total Credits as per Qualification pack: 5

**Note:** Examiner will be required to set NINE questions in all. Question Number 1 will consist of total 10 parts (short-answer type questions) covering the entire syllabus and will carry 20 marks. In addition to the compulsory question there will be four units i.e. Unit-I to Unit-IV. Examiner will set two questions from each Unit of the syllabus and each question will carry 10 marks. Student will be required to attempt FIVE questions in all. Question Number 1 will be compulsory. In addition to compulsory question, student will have to attempt four more questions selecting one question from each Unit.

**Objective:** 1. This paper is aimed at providing comprehensive knowledge of maintenance of accounts under different agreements.

- 2. RAS/NO 151 manage a budget
- 3. RAS/NO 148 to maintain the availability of goods for sale to customers

#### UNIT I

Meaning and Scope of Accounting: Nature of, Basis of Accounting, Accounting Process from Recording of Business Transaction to Preparation of Trial balance,

## Unit II

Fundamentals of Book-keeping: AccountingPrinciples, Concepts and Conventions, Journal, Ledger, Subsidiary Books,

Apportionment of Capital and Revenue Expenditure; Significance and Methods of Inventory Valuation and inventory management, Final Accounts of Sole Trader with adjustments

#### UNIT III

Preparation of Bank Reconciliation Statement, Errors and their Rectification, Depreciation Accounting,

## **UNIT IV**

Hire Purchase, instalment payment system, accounting Ratios, Budgetary Control

#### **SUGGESTED READINGS:**

1. Gupta R.L., Advanced Accounting Vol. I, S. Chand & Sons, New Delhi

- 2. Grewal T.S. and M.C. Shukla, Advanced Accounting Vol. I, S. Chand & Sons, New Delhi
- 3. Monga, J.R., Financial Accounting, Margin Paper Bank, New Delhi
- 4. Maheshwari S.N., Advanced Accounting Vol. I, Vikas Publications

Note: Latest and additional good books may be suggested and added from time to time.

#### **BVRM -109: ENVIRONMENTAL STUDIES**

External Marks: 60 Internal Marks: 40

Time: 3 Hours

Total Credits as per Qualification pack: 5

**Note:** Examiner will be required to set NINE questions in all. Question Number 1 will consist of total 10 parts (short-answer type questions) covering the entire syllabus and will carry 20 marks. In addition to the compulsory question there will be four units i.e. Unit-I to Unit-IV. Examiner will set two questions from each Unit of the syllabus and each question will carry 10 marks. Student will be required to attempt FIVE questions in all. Question Number 1 will be compulsory. In addition to compulsory question, student will have to attempt four more questions selecting one question from each Unit.

**Objective: 1.**This paper is aimed at providing a comprehensive knowledge of mechanism of Ecological System

2. RAS/NO 122 To maintain health and safety

#### **UNIT I**

Environmental Studies: Nature, Scope and Importance, Need for Public Awareness, Natural Resources, Renewable and Non-Renewable Resources, Use and Over-Exploitation/Over-Utilization of Various Resources and Consequences, Role of an Individual in Conservation of Natural Resources, Equitable use of Resources for Sustainable Lifestyles.

#### **UNIT II**

Ecosystems: Concept, Structure and Function of an Ecosystem, Energy Flow in the Ecosystem, Ecological Succession, Food Chains, Food Webs and Ecological Pyramids, Types of Ecosystem: Forest Ecosystem, Grassland Ecosystem, Desert Ecosystem, Aquatic Ecosystems. Environmental Pollution: Definition, Causes, Effects and Control Measures of Different Types of Pollutions, Air Pollution, Water Pollution, Soil Pollution, Marine Pollution, Noise Pollution, Thermal Pollution, Nuclear Hazards, Solid Waste Management: Causes, Effects and Control Measures of Urban and Industrial Wastes, Role of an Individual in Prevention of Pollution

#### **UNIT III**

Social Issues and the Environment: Sustainable Development, Urban Problems Related to Energy, Water Conservation, Rain Water Harvesting, Watershed Management, Resettlement and Rehabilitation of People, Its Problems and Concerns, Climate Change, Global Warming, Acid Rain, Ozone Layer Depletion, Nuclear Accidents and Holocaust, Wasteland Reclamation, Consumerism and Waste Products.

## **UNIT IV**

Environmental legislation: Environment Protection Act. Air (Prevention and Control of Pollution) Act. Water (Prevention and Control of Pollution) Act, Wildlife Protection Act, Forest Conservation Act.

## **SUGGESTED READINGS:**

- 1. Rajagopalan R, Environmental Studies, Oxford University Press, New Delhi
- 2. Kaushik Anubha, C.P. Kaushik, Perspective in Environmental Studies, New Age International (P) Ltd. Publishers
- 3. Joseph Benny, Environmental Studies, Tata McGraw Hill Publishing Company Ltd., New Delhi
- 4. Ubaroi, N.K., Environment Management, Excel Books, New Delhi

## **BVRM 110 BUSINESS ORGANISATION AND MANAGEMENT**

External Marks: 60 Internal Marks: 40 Time: 3 hours

Total Credits as per Qualification pack: 5

**Note:** Examiner will be required to set NINE questions in all. Question Number 1 will consist of total 10 parts (short-answer type questions) covering the entire syllabus and will carry 20 marks. In addition to the compulsory question there will be four units i.e. Unit-I to Unit-IV. Examiner will set two questions from each Unit of the syllabus and each question will carry 10 marks. Student will be required to attempt FIVE questions in all. Question Number 1 will be compulsory. In addition to compulsory question, student will have to attempt four more questions selecting one question from each Unit.

**Objective:**1. This paper will impart conceptual knowledge of different forms of Business Organizations

- 2.RAS/NO 147 To process the sale of products
- 3. RAS/NO 131 to allocate and check work in your team
- 4. RAS/ NO 137 To work effectively in your team
- 5. RAS/NO 138 to work effectively in your organization
- 6. RAS/NO 145 to communicate effectively with stake holders
- 7. RAS/NO 142 provide leadership for your team

#### Unit I

**Basic Concepts:** Business Organization and its Scope – Business, Profession, employment, Industry, Trade, Types of Trade and Aids to Trade, Types of Industries

**Forms of Business Organizations:** Sole Trader – Characteristics, Merits and Demerits of Sole Trader, Joint Hindu Family: Karta, Merits and Demerits.

## **Unit II**

**Partnership:** Characteristics, Merits and Demerits, Partnership Deed, Types of Partners, Rights and Duties of Partners.

Joint Stock Company: Characteristics, Merits and Demerits, Kinds of Companies, Promoters

## **Unit III**

**Incorporation of Joint Stock Company:** Procedure and Incorporation of Joint Stock Company, Memorandum of Association, Articles of Association, Prospectus.

Co-Operative Societies: Characteristics, Types of Co-Operative Societies, Merits and Demerits

## **Unit-IV**

Management: Introduction, concept, nature, process and significance, Planning: concept, types and process, Organizing: concept, nature, process and significance **Staffing**: concept, nature and scope.

## **SUGGESTED READINGS:**

- 1. L.M. Prasad: Organisational Behaviour
- 2. Koontz& O'Donnel: Principles of Management

Note: Latest and additional good books may be suggested and added from time to time.

## **BVRM 111 PROJECT WORK**

Max. Marks: 100 Total Credits as per Qualification pack: 5

**Objectives:** 

- 1. Overview of Various Departments in any retail setup
- 2. RAS/NO 114 to process credit applications for purchases
- 3. RAS/NO 133 to organise the delivery of reliable service
- 4. RAS/NO 137 to work effectively in your team

Projects to be made on detailed functioning of Purchase Dept., Warehousing / Logistics, Accounts, Schemes, IT, HR, Front Operations, Allied services like Housekeeping / Security / Assets management, Repair and Maintenance.

**Purchase Department:** Vendor registration Form, Various terms in details, Purchase order, Basis of Purchase order, Stock Turnover. Duly filled forms, duly filled purchase orders,

**Warehousing Aspects in details:**Gate Entry Formats,Goods receiving (Stamps to be made),Inspection of goods received, Inspection report format,Masters Creation,Classification / Categories / MIN and MAX,Sample masters of 10 Items, GRC Process, Sample GRC,Bar coding Process, Sample barcodes Printing ,Stacking Process,Issue to Store process

**Purchase Invoice Process**: Sample Purchase Invoice, Vendor Payment, GRT process, Sample GRT, Physical Stock take.

## **BVRM -112: STORE OPERATIONS-I**

Max. Marks: 100

Total Credits as per Qualification pack: 5

## PRACTICAL TRAINING

This module explains the different operating processes and their significance in running retail operations smoothly. It also helps develop necessary skills for planning, monitoring and controlling merchandise in a retail store.

## Area of Study

- Managing Retail Operations
- What are Store Operations
- Productivity & Operating Efficiency
- Most Common Mistakes of Retailers
- Controls Essential for successful operations
- Measuring Performance
- Stock Turn
- Franchising
- Store Appearance & House Keeping
- Functions of a Store Manager
- Promotion, Planning and Execution Retail Operations

Suggested Instructional Methodology

Store visits have to be organized to get them acquainted them with day to day operations of a store

#### **SUGGESTED READINGS:**

- 1. Swapna Pradhan, Retailing Management, Tata Mc Graw Hill Publishing Company, New Delhi
- 2. Barry Berman, Joel R. Evans, Retail Management, Pearson Education
- 3. A. J. Lamba, The Art of Retailing, Tata McGraw Hill Publishing Co. Ltd. New Delhi

**Note:** Latest and additional good books may be suggested and added from time to time.

## **BVRM -201: BUSINESS COMMUNICATION**

External Marks: 60 Internal Marks: 40 Time: 3 hours

Total Credits as per Qualification pack: 5

**Note:** Examiner will be required to set NINE questions in all. Question Number 1 will consist of total 10 parts (short-answer type questions) covering the entire syllabus and will carry 20 marks. In addition to the compulsory question there will be four units i.e. Unit-I to Unit-IV. Examiner will set two questions from each Unit of the syllabus and each question will carry 10 marks. Student will be required to attempt FIVE questions in all. Question Number 1 will be compulsory. In addition to compulsory question, student will have to attempt four more questions selecting one question from each Unit.

**Objective**: 1.After the Successful Completion of the Course the student must be able toCommunicate Clearly in the day-to-day Business World

- 2. RAS/NO145 communicate effectively with stakeholders
- 3. RAS/NO 142 Provide leadership for your team
- 4. RAS/NO 143 Build and manage store team
- 5. RAS/NO 131 Allocate and check work in your team
- 6. RAS/NO 137 to work effectively in your team
- 7. RAS/NO 138 to work effectively in your organisation
- 8. RAS/NO 144 Develop individual retail service opportunity

#### Unit I

Business Communication: Meaning, Importance of Effective Business Communication, Modern Communication Methods, Role of Communication Skill in Business, Barriers of Communications & their Remediation.

#### Unit II

Communication Skills: Listening Skills, Cognitive Process of Listening, Barriers to Listening, Reading Skills, Speaking Skills, Public Speaking, Voice Modulation and Body Language.

## **Unit III**

Trade Enquiries: Orders and their Execution, Credit and Status Enquiries, Employment letters, Writing Memo and Notice, Complaints and Adjustments, Collection Letters, Sales Letters and Circular Letters.

#### **Unit IV**

Business Reports: Purpose and Types, Framework of Business Report, Presentation of Business Report, Brouchers, Issuing Notice and Agenda of Meeting and Recording of Minutes of Meeting,

## **SUGGESTED READINGS:**

- 1. Rajendra Pal Korahill, "Essentials of Business Communication", Sultan Ch and & Sons, New Delhi, 2006.
- 2. Ramesh, MS, & C. C Pattanshetti, "Business Communication", R.Chand&Co, New Delhi, 2003.
- 3. Rodriquez M V, "Effective Business Communication Concept" Vikas Publishing Company, 2003.

Note: Latest and additional good books may be suggested and added from time to time

## **BVRM -202: BASIC MATHS AND STATISTICS**

External Marks: 60 Internal Marks: 40 Time: 3 hours

Total Credits as per Qualification pack: 5

**Note:** Examiner will be required to set NINE questions in all. Question Number 1 will consist of total 10 parts (short-answer type questions) covering the entire syllabus and will carry 20 marks. In addition to the compulsory question there will be four units i.e. Unit-I to Unit-IV. Examiner will set two questions from each Unit of the syllabus and each question will carry 10 marks. Student will be required to attempt FIVE questions in all. Question Number 1 will be compulsory. In addition to compulsory question, student will have to attempt four more questions selecting one question from each Unit.

Objectives: 1.After learning the contents of this paper, student should be able to perform mathematical, logical calculations required for decision making in day today retail business.

2.RAS/NO 141 Monitor and manage store performance

#### Unit I

Profit and Loss: Cost Price, Selling Price, Marked Price, Loss, Trade Discount and Cash Discount, Commission, Brokerage, Problems on these topicsInterest: Concept of Present Value, Simple Interest, Compound Interest, Amount at the End of Period, Equated Monthly Instalment (EMI) by Reducing and Flat Interest System, Problems

## UnitII

Statistics: Meaning, Evolution, Scope, Limitations and Applications, Diagrammatic and graphical presentation of data, Measures of Central Tendency and Dispersion.

## **Unit III**

Correlation: Meaning, Types, Karl Pearson coefficient of correlation, Rank Correlation, con current deviation method

Linear Programming Problems: Graph of linear Equation, Graph of linear Inequality, Formulation of LPP, Solution by Graphical Method

#### **UNIT IV**

Index Number and Their uses in Business: Construction of Simple and Weighed Price, Quantity and Value Index Numbers, Test for an Ideal Index Number. Time series: components and secular trends.

## **SUGGESTED READINGS:**

- 1. Gupta, S.P. & M.P. Gupta, Business Statistics
- 2. Gupta, C.B., An Introduction to Statistical Methods
- 3. Gupta, B.N., An Introduction to Modern Statistics
- 4. Sancheti, S.C. & V.K. Kapoor, Statistical Methods
- 5. Ellhans, D.N., Fundamentals of Statistics
- 6. Gupta, S.P., Statistical Methods
- 7. Sharma, J.K., Business Statistics, Pearson Education, New Delhi

Note: Latest and additional good books may be suggested and added from time to time.

## **BVRM -203: CUSTOMER RELATIONSHIP MANAGEMENT**

External Marks: 60 Internal Marks: 40 Time: 3 hours

## Total Credits as per Qualification pack: 5

**Note:** Examiner will be required to set NINE questions in all. Question Number 1 will consist of total 10 parts (short-answer type questions) covering the entire syllabus and will carry 20 marks. In addition to the compulsory question there will be four units i.e. Unit-I to Unit-IV. Examiner will set two questions from each Unit of the syllabus and each question will carry 10 marks. Student will be required to attempt FIVE questions in all. Question Number 1 will be compulsory. In addition to compulsory question, student will have to attempt four more questions selecting one question from each Unit.

**Objective**: 1. This course will enable the students to learn the basics of Customer Relationship Management.

2. Understood Relationship Marketing Learnt Sales Force Automation Learnt Database Marketing

3.RAS/NO 126,127,129,130,132,134,135,136.

#### UNIT I

Customer Relationship Management: Meaning, Definition and Scope, Attracting and Retaining Customers. Building Loyalty, Types of Relationship Marketing, Customer Lifecycle.

#### UNIT II

CRM: Overview and Evolution of the Concept, CRM and Relationship Marketing, CRM Strategy, Importance of Customer Divisibility in CRM, Customer Mental Process, Customer Satisfaction Index.

#### UNIT III

Building Customer Value:Satisfaction and Loyalty, Total Customer Satisfaction, Cultivating Customer Relationship, Sales Force Automation, Contact Management, CRM in India.

#### **UNIT IV**

Value Chain: Concept, Integration Business Management, Benchmarks and Metrics, Culture Change, Alignment with Customer Eco System, Vendor Selection.

## **SUGGESTED READINGS:**

- 1. Relationship Marketing: S. Shajahan Tata Mc Graw Hill,
- 2. CRM Paul Green Berg(1997) Tata Mc Graw Hill,
- 3. Marketing Management: Philip Kotler (2002), Prentice Hall, 2013
- 4. Retail Management A Strategic Approach- Barry Berman and Joel R Evans –Prentice Hall of India, Tenth Edition, 2006

Note: Latest and additional good books may be suggested and added from time to time

#### **BVRM -204:RETAIL MANAGEMENT**

External Marks: 60 Internal Marks: 40

Time: 3 hours

Total Credits as per Qualification pack: 5

**Note:** Examiner will be required to set NINE questions in all. Question Number 1 will consist of total 10 parts (short-answer type questions) covering the entire syllabus and will carry 20 marks. In addition to the compulsory question there will be four units i.e. Unit-I to Unit-IV. Examiner will set two questions from each Unit of the syllabus and each question will carry 10 marks. Student will be required to attempt FIVE questions in all. Question Number 1 will be compulsory. In addition to compulsory question, student will have to attempt four more questions selecting one question from each Unit.

**Objectives:** 1. This paper is aimed at providing students with a comprehensive understanding of the theoretical and applied aspects of retail management.

2. RAS/NO 140 Establish and satisfy customer needs

- 3. RAS/NO 141 ,135Monitor and manage store performance
- 4. RAS/NO 142 Provide leadership for your team
- 5. RAS/NO 148 to maintain the availability of goods for sale to customers
- 6. RAS/NO 126 To help customers choose right products
- 7. RAS/NO 127 To provide specialist support to customers facilitating purchases

#### Unit I

Management of retailing operations, Retailing Management: Functions, strategic retail management process and total performance model, Retail Communication Mix, Promotional Strategy, Retail Human Resources Management, Customer Service, The GAPs Model and Customer Relationship Management.

#### **Unit II**

Information gathering in retailing: retail strategic planning and operation management, retail financial strategy,target market selection and retail location, store design and layout, visual merchandising and Displays

#### Unit III

Logistics Framework: Concept, objectives, scope, Transportation, Warehousing, Inventory Management, packaging and unitization, communication and control

## **Unit IV**

Role of Information technology in Logistics, role of ecommerce in retailing, global retailing, legal and ethical issues in retailing,mall introduction and mall management.

#### **SUGGESTED READINGS:**

- 1. Levy IM. And Weitz B.A (2004), Retailing Management, 5th ed., Tata McGraw Hill.
- 2. Berman B. Evans J. R. (2004), Retail Management, 9th Edition, Pearson Education.
- 3. Bajaj C; Tuli R., Srivanstava N.V. (2005), Retail Management, Oxford University Press, Delhi.
- 4. Dunne P.M, Lusch R.F. and David A. (2002), Retailing, 4th ed., South-Western, Thomson Learning Inc.

**Note:** Latest and additional good books may be suggested and added from time to time.

## **BVRM-205: PROJECT WORK**

Max. Marks: 100

**Objectives:** 1. Overview of Various Departments in any retail setup

- 2. RAS/NO 139 to Plan visual merchandise,
- 3. RAS/NO monitor and manage store performance
- 4. RAS/NO 144 Develop individual retail service opportunities

## **Front Operations: I**

**Food and Non Food Sections:** Store layout Planogram, Assets in any store, Team hierarchy, Roles of Various team members, Sample KRA of few members, goods receiving Process from warehouse, Reconciliation of goods electronic, Display and Visual Merchandising, Schemes and its designing, Daily Check chart, Opening and Closing process of stores, HR Functions, House Keeping Role, Security Function, Anti Pilferage systems.

## **BVRM -206: COMPUTER PRACTICALS-II (MS- Power point & Internet)**

Max. Marks: 100

**Total Credits as per Qualification pack: 5** 

#### PRACTICAL

## **MS-POWERPOINT &INTERNET**

#### **I-INTERNET**

- 1. Create an e-mail id and check the mail inbox.
- 2. Learn how to use search engines and visit yahoo com, bing.com, hotmail.com and google.com
- 3. Working with E-Commerce websites, shopping cart, online shopping.
- 4. Visit your University and college websites and collect the relevant data
- 5. Web Designing: , HTML ,Basic structure of HTML document, creating HTML document, Heading Tags, formatting tags, HTML tags, working with lists, tables, hyperlinks, images.
- 6. Create a simple website.

#### II - MS POWERPOINT

- 1. Design presentation slides for a product of your choice. The slides must include name, brand name, type of product, characteristics, special features, price, special offer etc. Add voice if possible to explain the features of the product. The presentation should work in manual mode.
- 2. Design presentation slides for organization details for 5 levels of hierarchy of a company by using organization chart.
- 3. Design slides for the headlines News of a popular TV Channel. The Presentation Should contain the following transactions: Top down, Bottom up, Zoom in and Zoom out The presentation should work in custom mode.

- 4. Design presentation slides about an organization and perform frame movement by interesting clip arts to illustrate running of an image automatically.
- 5 Design presentation slides for the Seminar/Lecture Presentation using animation Effects and perform the following operations: Creation of different slides, changing background color, font color using word art.

#### **BVRM -207: BUSINESS ECONOMICS**

External Marks: 60 Internal Marks: 40

Time: 3 hours

Total Credits as per Qualification pack: 5

**Note:** Examiner will be required to set NINE questions in all. Question Number 1 will consist of total 10 parts (short-answer type questions) covering the entire syllabus and will carry 20 marks. In addition to the compulsory question there will be four units i.e. Unit-I to Unit-IV. Examiner will set two questions from each Unit of the syllabus and each question will carry 10 marks. Student will be required to attempt FIVE questions in all. Question Number 1 will be compulsory. In addition to compulsory question, student will have to attempt four more questions selecting one question from each Unit.

**Objective: 1.**This paper is to make the student understand how the business organizations work by applying economic principles in their Business Management.

- 2. RAS/NO 140 Establish and satisfy customer needs
- 3. RAS/NO 148 To maintain the availability of goods for sale to customers
- 4. RAS/NO 128 to maximise sales of goods and services

## Unit I

Business Economics: Meaning, Nature and Scope, Law of Demand, Exceptions to Law of Demand, Change in demand, Elasticity of Demand: Types, measurement and determinants Law of Supply, elasticity of Supply.

#### Unit II

Theory of Consumer Behaviour: Utility Analysis and Indifference Curve Analysis, Derivation of demand curves,

## **Unit III**

Theory of Cost, Type of Costs, Short and Long Run Costs, Revenue, Break- even point, Theory of Production- Returns to Factor and Returns to Scale

## **Unit IV**

Markets: Perfect competitions, Monopoly, Monopolistic Competitions and Oligopoly: *Features* and Comparison

#### **SUGGESTED READINGS:**

- 1. Joel Dean: Managerial Economics
- 2. Sankaran: Business Economics
- 3. Varsheney and Maheswari: Managerial Economics
- 4. Seth M L Text Book of Economic Theory
- 5. Petersen & Lewis: Managerial Economics
- 6. Mote V L peul. S & Gupta G S: Managerial Economics TMH
- 7. H. Craig Petersen & W. Cris lewis: Managerial Economics, PHI.
- 8. Dr. P.N. Reddy and H.R. Appanaiah: Essentials of Business Economics.
- 9. Barry Keating and J. Holton Wilson: Managerial Economics, Biztantra. 8
- 10. Advance Economic Theory H.L. Ahuja

Note: Latest and additional good books may be suggested and added from time to time

## **BVRM -208: HUMAN RESOURCE MANAGEMENT**

External Marks: 60 Internal Marks: 40

Time: 3 hours

Total Credits as per Qualification pack: 5

**Note:** Examiner will be required to set NINE questions in all. Question Number 1 will consist of total 10 parts (short-answer type questions) covering the entire syllabus and will carry 20 marks. In addition to the compulsory question there will be four units i.e. Unit-I to Unit-IV. Examiner will set two questions from each Unit of the syllabus and each question will carry 10 marks. Student will be required to attempt FIVE questions in all. Question Number 1 will be compulsory. In addition to compulsory question, student will have to attempt four more questions selecting one question from each Unit.

## **Objective:**

- 1. To impart conceptual knowledge of Human Resource Management
- 2.RAS/NO 122 help maintain healthy and safety
- 3. RAS /NO 126 to help customer choose right products.
- 4. RAS/NO 129 to provide personalised sales & post- sales service support
- 5. RAS/NO 135 to monitor and solve service concerns
- 6. RAS/NO 137 to work effectively in your team
- 7. RAS/NO 138 to work effectively in your organisation
- 8. RAS/NO 131 to allocate and check work in your team

## ,9. RAS/NO 142 provide leadership in your team

#### Unit I

## An Introduction to Human Resource Management

Definition, Importance Objectives, Scope& functions of Human Resource Management, Qualification and Qualities of Human Resource Manager in our Organization,

#### Unit II

## **Recruitment Selection and Training**

Recruitment: Meaning, Steps in Recruitment Policy, Sources and Modes of Recruitment, Factors Affecting Recruitment; Selection: Meaning, Essentials of Selection Procedure, Training: Need, Importance, Methods of Training:

## **Unit III**

## **Wage and Wage Incentives**

Wages: Methods of Wage Programme: Time Wages and Piece Wages Methods, Concept of Fair, Minimum and Living Wage, Factors Determining Wage Structure of an Wages: Organization.

#### **Unit IV**

Industrial Relation: concept, Importance, objective of Industrial relations, contents and participents of Industrial relations, Eseentials of good Industrial Relations Programme, Participative Management.

## **SUGGESTED READINGS:**

- 1. Human Resource Management: Concepts and Issues, by T.N. Chhabra, Dhanpat Rai & Co. New Delhi.
- 2. Human Resource Management by R. Wayne Mondy, Pearson Publications, Delhi.
- 3. Human Resource Management by C.B. Gupta.

## **BVRM -209: SUPPLY CHAIN MANAGEMENT**

External Marks: 60 Internal Marks: 40 Time: 3 hours

Total Credits as per Qualification pack: 5

**Note:** Examiner will be required to set NINE questions in all. Question Number 1 will consist of total 10 parts (short-answer type questions) covering the entire syllabus and will carry 20 marks. In addition to the compulsory question there will be four units i.e. Unit-I to Unit-IV. Examiner will set two questions from each Unit of the syllabus and each question will carry 10 marks. Student will be required to attempt FIVE questions in all. Question Number 1 will be compulsory. In addition to compulsory question, student will have to attempt four more questions selecting one question from each Unit.

- **Objective:** 1. To create awareness about the supply chain activities taken in order to deliver the goods
  - 2. RAS/NO 133 to organise the delivery of reliable service
  - 3. RAS/NO 148 To maintain the availability of goods for sale to customers

#### Unit I

**Supply Chain Management**: Global Optimisation, Importance, Key Issues, Inventory Management, Economic Lot Size Model, Supply Contracts, Centralized vs. Decentralized System.

## **Unit II**

**Supply Chain Integrates**: Push, Pull Strategies, Demand Driven Strategies, Impact on Grocery Industry, Retail Industry, and Distribution Strategies.

## **Unit III**

**Supply Chain Benchmarking-** Introduction, Understanding the Benchmarking Concept, Benchmarking Process, Benchmarking Procedure

#### **Unit IV**

**Recent Trends in Supply Chain Management-**Introduction, New Developments in Supply Chain Management, Outsourcing Supply Chain Operations, Co-Maker ship, The Role of E-Commerce in Supply Chain Management, Green Supply Chain Management, Distribution Resource Planning, World Class Supply Chain Management

## **SUGGESTED READINGS:**

- 1. Rushton, A., Oxley, J & Croucher, P (2nd Edition, 2000). Handbook of Logistics and Distribution Management. Kogan Page.
- 2. Simchi-Levi, David, Kamisnsky, Philip, and Simchi-Levi, Edith. (2nd Edition, 2004). Designing and Managing the Supply Chain: Concepts, Strategies and Case Studies. Irwin/McGraw Hill 32
- 3. Supply chain management, Kulkarni Sarika & Sharma Ashok
- 4. Supply chain management concepts and cases, Ragul V. Altekar
- 5. Text book of logistics and supply chain management, Prof D.K. Agarwal

Note: Latest and additional good books may be suggested and added from time to time.

#### **BVRM -210: CONSUMER BEHAVIOUR**

External Marks: 60
Internal Marks: 40

Time: 3 hours

Total Credits as per Qualification pack: 5

**Note:** Examiner will be required to set NINE questions in all. Question Number 1 will consist of total 10 parts (short-answer type questions) covering the entire syllabus and will carry 20 marks.

In addition to the compulsory question there will be four units i.e. Unit-I to Unit-IV. Examiner will set two questions from each Unit of the syllabus and each question will carry 10 marks. Student will be required to attempt FIVE questions in all. Question Number 1 will be compulsory. In addition to compulsory question, student will have to attempt four more questions selecting one question from each Unit.

**Objective: 1.**To impart conceptual knowledge about consumer behaviour and other related issues.

- 2. RAS/ NO126 To help customers chooseright products
- 3. RAS/ NO130To create a positive image of self and organisation in the customers mind
- 4.RAS/ NO132 To resolve customer concerns
- 5. RAS/ NO134 To improve customer relationship
- 6. RAS/NO 137 To work effectively in your team
- 7. RAS/NO 138 To work effectively in your organisation
- 8. RAS/NO 125 to demonstrate products to customers .
- 9. RAS/NO 135 to monitor and solve service problems
- 10. RAS/NO 136 to promote continuous improvement in service
- 11.RAS/NO 128 to maximise sales of goods & services
- 12. AS/NO 127 to provide specialist support to customers facilitating purchases
- 13. RAS/NO 133 to organise the delivery of reliable service
- 14. RAS/NO 129 to provide personalised sales & post- sales service support
- 15. RAS/NO 140 to establish and satisfy customer needs
- 16. RAS/NO 150 to monitor and solve customers' service problems

#### Unit I

Nature and Scope of Analyzing Consumer Behaviour, Factors influencing consumer behaviour,, Building Customer Satisfaction, consumer trends for the future

#### **Unit II**

Connecting with consumers :building and delivering Customer values, Satisfaction and loyalty. Cultivating customer relationship, Customer Equity

#### **Unit III**

Organising buyer behaviour: Key psychological process, Motivation, Consumer Attitude and Attitude Change

#### **Unit IV**

Consumer Buying Decision Process- Problem Recognition, Situation Influence, Post Purchase Action.

## **SUGGESTED READINGS:**

- 1. Consumer Behavior: Solomon, Michael R
- 2. Consumer Behavior: Evans, Martin, Jamal, Ahmad
- 3. Marketing Management : Philip Kotler

4. Consumer Behavior: Satish K Batra & S H H Kajmi

Note: Latest and additional good books may be suggested and added from time to time.

## 211- PROJECT WORK

Max. Marks: 100 Total Credits as per Qualification pack: 5

Overview of Various Departments in any retail setup - Repeat

**Front Operations: II** 

Garments / Foot wears / Sports Wear Section: Store layout Planogram, Assets in any store, Team hierarchy, Roles of Various team members Sample KRA of few members, Purchases from Fairs/Ready stock, Goods receiving Process from warehouse ,Reconciliation of goods electronic ,Display and Visual Merchandising, Schemes and its designing ,Daily Check chart ,Opening and Closing processes of Stores, HR Functions ,House Keeping Role, Security Function, Anti Pilferage systems

## **BVRM -212: STORE OPERATIONS-II**

Max. Marks: 100

**Total Credits as per Qualification pack: 5** 

## PRACTICAL TRAINING

This module explains the different operating processes and their significance in running retail operations smoothly. It also helps develop necessary skills for planning, monitoring and controlling merchandise in a retail store.

## Area of Study

- Managing Retail Operations
- What are Store Operations
- Productivity & Operating Efficiency
- Most Common Mistakes of Retailers
- Controls Essential for successful operations
- Measuring Performance
- Stock Turn
- Franchising
- Store Appearance & House Keeping
- Functions of a Store Manager
- Promotion, Planning and Execution Retail Operations

Suggested Instructional Methodology

Store visits have to be organized to get them acquainted them with day to day operations of a store

## **SUGGESTED READINGS:**

- 4. Swapna Pradhan, Retailing Management, Tata Mc Graw Hill Publishing Company, New Delhi
- 5. Barry Berman, Joel R. Evans, Retail Management, Pearson Education
- 6. A. J. Lamba, The Art of Retailing, Tata McGraw Hill Publishing Co. Ltd. New Delhi

Note: Latest and additional good books may be suggested and added from time to time.